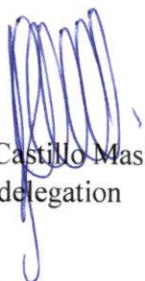


## AGREED MINUTES

1. A delegation jointly representing the Aeronautical Authorities of Denmark, Norway and Sweden (hereinafter the "Scandinavian delegation") and a delegation representing the Aeronautical Authority of Costa Rica met during ICAN2025 in Punta Cana on 13 November 2025 to negotiate bilateral Air Services Agreements between their respective countries.
2. A list of the two delegations is attached as Appendix I.
3. The negotiations were conducted in a friendly and cordial atmosphere, where the Parties desire to further develop friendly and cooperative relations between them based on equality and mutual benefit, and recognise the importance of the air transport sector and its contribution to the economic and social development of both Parties.
4. The delegations agreed upon and initialled Air Services Agreements and a Memorandum of Understanding concerning the co-operation between the Scandinavian countries regarding Scandinavian Airlines System (SAS), attached as Appendices II and III.
5. The Parties undertook to recommend to their respective governments to finalize their internal procedures for signature and entry into force of the Air Services Agreements as soon as possible.
6. Considering that the signing and entry into force of the initialled Air Services Agreements and the Memorandum of Understanding may require some time, the delegations agreed to give immediate practical effect to the initialled Air Services Agreements and Memorandum of Understanding, on an administrative and reciprocal basis, pending their signature and formal entry into force, to the extent possible under national law.

Done at Punta Cana, the Dominican Republic on 13 November 2025.

For the delegation of Costa Rica



Marcos Castillo Masis  
Head of delegation

For the delegation of Denmark,  
Norway and Sweden



Marlene Deogan  
Head of delegation



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# LIST OF DELEGATIONS

## The Scandinavian delegation

Ms. Marlene Deogan	Head of Delegation Deputy Director Ministry of Rural Affairs and Infrastructure Kingdom of Sweden
Ms. Ingrid Almén	Senior Advisor Swedish Transport Agency Kingdom of Sweden
Mr. Lasse Kindberg	Special Advisor Danish Civil Aviation and Railway Authority Kingdom of Denmark
Mr. Øyvind Ek	Chief Air Services Negotiator and Deputy Director General Ministry of Transport Kingdom of Norway
Ms. Ann-Kristin Hanssen	Specialist Director and Deputy Chief Air Services Negotiator Ministry of Transport Kingdom of Norway
Ms. Albertine Theresa Albrektsen-Mitzelos	Senior Adviser Ministry of Transport Kingdom of Norway

## The delegation of Costa Rica

Mr. Marcos Castillo Masis	Head of Delegation General Director General Directorate of Civil Aviation
Mr. Cristian Chinchilla Montes	Chief of Air Transport Unit General Directorate of Civil Aviation
Mrs. Ana Patricia Gamboa Venegas	Air Transport Professional General Directorate of Civil Aviation